

OLD TAFO MUNICIPAL ASSEMBLY



2022 ANNUAL PROGRESS REPORT

IMPLEMENTATION OF DISTRICT MEDIUM-TERM DEVELOPMENT PLAN (2022-2025)

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LIST OF ACRONYMS

AIDS	-	Acquired Immune Deficiency Syndrome
APR	-	Annual Progress Report
BECE	-	Basic Education Certificate Examination
CBOs	-	Community Based Organizations
DACF	-	District Assemblies' Common Fund
DMTDP	-	District Medium Term Development Plan
GER	-	Gross Enrollment Ratio
HIV	-	Human Immune Virus
LEAP	-	Livelihood Empowerment Against Poverty
LED	-	Local Economic Development
M&E	-	Monitoring and Evaluation
MPCU	-	Municipal Planning Coordinating Unit
NADMO	-	National Disaster Management Organization
NGOs	-	Non-Governmental Organizations
NSFP	-	National School Feeding Programme
OSHEM	-	Occupational Safety, Health and Environmental Management
PWDs	-	Persons with Disabilities
IGF	-	Internally Generated Funds
JHS	-	Junior High School
SHS	-	Senior High School
GIZ	-	German International Cooperation
GoG	-	Government of Ghana
GSFP	-	Ghana School Feeding Programme
AAP	-	Annual Action Plan
GSCSP	-	Ghana Secondary Cities Support Programme

EXECUTIVE SUMMARY

The 2022 Annual Progress Report reviews progress of the first year (2022) of implementation of the District Medium-Term Development Plan (2022-2025), based on the six development dimensions namely Economic Development, Social Development, Environment, Infrastructure and Human Settlements, Governance, Corruption and Public Accountability, Emergency Planning and Response (including COVID-19 Recovery Plan), and Implementation, Coordination, Monitoring and Evaluation. The purpose of the report is as follows:

- Provide single source information on the level of implementation of activities in the 2022 Composite Annual Action Plan.
- Make recommendations for addressing the weaknesses and the challenges.

The report provides an update on the status of actions taken on programmes and projects implemented during the year 2022. It specifically addresses the following:

- Programme/project status for the year 2022.
- Update on disbursement from funding sources.
- Update on indicators and targets.
- Update on critical development and poverty issues.
- The way forward for programmes and project implementation in 2022.

Chapter one takes a look at the purpose of the M&E activities for the year, processes involved, summary of achievements and challenges encountered. Chapter two covers the Monitoring and Evaluation activities report. This chapter provides update on the status of projects and activities implemented in 2022 within the framework of the DMDTP; update on funding sources and disbursements; update on indicators and targets; update on government flagship programmes and other critical developments and poverty issues; evaluations conducted, their findings and recommendations; and participatory evaluations undertaken and their results. Chapter three basically examines the way forward. It covers key issues addressed and those yet to be addressed as well as recommendations to guide future implementation of programs and projects.

CHAPTER ONE

INTRODUCTION

1.1 BACKGROUND

Successive governments have since 1998 been implementing the policy of decentralization, with the objective of creating and strengthening all-inclusive, participatory and accountable form of governance at the local level. Another objective is to bring decision-making process closer to the doorsteps of communities and to facilitate direct participation of the people in the governance processes.

Pursuant to these objectives, Metropolitan, Municipal and District Assemblies (MMDAs) are the institutions through which the objectives of decentralization are to be achieved. It is the responsibility of MMDAs to ensure greater efficiency, accountability and effective service delivery to promote effective Local Economic Development (LED) and popular participation.

It is for these reasons that, the Old Tafo Municipal Assembly prepared the District Medium Term Development Plan (DMTDP) for effective implementation of programmes and projects to achieve its goal and objectives for the period. For effective monitoring and evaluation of the DMTDP, a Monitoring and Evaluation arrangements have been made as part of the plan to help the Assembly put an effective Monitoring and Evaluation system in place to demonstrate the extent to which they achieve the goal, objectives and the benefits of decentralization.

In the implementation of programmes and projects in the DMTDP, substantial resources have been invested with support from Central Government and Development Partners. It is therefore important to share with stakeholders the extent to which the goal and objectives of the DMTDP have been achieved in the Annual Progress Reports (APRs).

The report covers the activities during the first year (2022) of implementation of the DMTDP (2022-2025). It takes a look at the purpose of the M&E activities for the year, processes involved, summary

of achievements and challenges encountered. It also looks at issues addressed, those yet to be addressed and the way forward.

1.2 PURPOSE OF 2022 MONITORING AND EVALUATION

The 2022 Progress Report covers the status of the first year of implementation of the District Medium Term Development Plan (2022-2025). The report has been put together from the assessment of a set of indicators and targets, which have been adopted for monitoring and evaluating the achievements of programmes and projects implemented in 2022.

The purposes of the report are as follows:

- To have internal and external accountability of the resources used and the results obtained.
- To ensure that projects and programmes are implemented as planned and in line with the terms of contracts signed with the various contractors or service providers.
- To provide information on the progress made by the Municipality in achieving the goals and objectives of the DMTDP.
- To identify challenges which are likely to affect the achievement of the Municipality's goals and objectives in the DMTDP.
- To improve program design, implementation and increase programme's productivity and effectiveness.
- To better understand the needs of citizens and how to meet these needs;
- To demonstrate program impact and design objectives that are more achievable and measurable.
- To take informed decisions on the future of projects and provide opportunities for stakeholder feedback.

1.3 PROCESSES INVOLVED IN CONDUCTING MONITORING AND EVALUATION

Data used in the preparation of this report were obtained from the various decentralized and non-decentralized departments, units and stakeholders of the Municipality. A town hall meeting was organized with stakeholders including trade unions and CSOs to get a feedback on the Assembly's

service delivery. The Municipal Planning Coordinating Unit (MPCU) organized data validation workshop and then analyzed the data into this report. The MPCU performed its Monitoring and Evaluation of the DMTDP by:

- Convening quarterly District Medium Term-Development Plan (DMTDP) performance review meetings with stakeholders;
- Undertaking periodic project site inspections and meetings;
- Collection and collation of data (feedback) from stakeholders (primary/secondary) for preparation of quarterly and annual progress reports; and
- Dissemination and awareness creation of Government programs and progress reports at the District and Sub-District levels, among other activities.

The report has been presented in three sections. The first part looks at the purpose of the 2022 M&E, processes involved, summary of achievements as well as the challenges encountered. The second section provides an update on the status of programmes, projects and activities implemented in 2022 within the framework of the DMDTP; update on funding sources and disbursements; update on indicators and targets; update on government flagship programmes and other critical developments and poverty issues; evaluations conducted, their findings and recommendations; and participatory evaluations undertaken and their results. The last section considers the key issues addressed and those yet to be addressed and some suggested recommendations.

1.4 STATUS OF IMPLEMENTATION OF DMTDP

1.4.1 Summary of Achievements

Table 1.1 demonstrates the proportion of planned activities for the 2022 period. The proportion of planned activities implemented is the appraisal of all projects and activities implemented during the first year (2022) of implementation of the District Medium Term Development Plan (2022-2025).

Table 1.1: Proportion of Planned Activities Implemented

Items	Target	Quarterly Performance				
	2022	1 st Qtr.	2 nd Qtr.	3 rd Qtr.	4 th Qtr.	Cumulative
1. Proportion of planned activities implemented:						
a. Percentage completed	80%	6%	16%	25%	70%	70%
b. Percentage of ongoing interventions	0%	16%	24%	35%	22%	22%
c. Percentage of interventions abandoned	0%	0%	0%	0%	0%	0%
d. Percentage of interventions yet to start	0%	78%	60%	40%	8%	8%
2. Percentage of activities rolled over	0%	94%	84%	75%	40%	40%

The Assembly proposed a total of 72 projects and activities for implementation in the first year (2022) of implementation of the District Medium Term Development Plan (2022-2025). Out of 72 proposed projects and activities for the 2022 period, about 50 (70%) were completed, 16 (22%) were ongoing and 6 (8%) were not implemented.

Table 1.2: Detailed Information on Planned and Executed Activities

S/N	Development Dimension	First Quarter		Second Quarter		Third Quarter		Fourth Quarter	
		Planned	Executed	Planned	Executed	Planned	Executed	Planned	Executed
1	Social Development	11	4	11	6	11	8	23	24
2	Economic Development	25	3	25	9	25	15	10	9
3	Environment, Infrastructure and Human Settlement	14	3	14	4	14	8	14	11
4	Governance, Corruption and Public Accountability	17	3	17	5	17	7	17	15
5	Emergency Planning and Response (including Covid-19 Recovery Plan)	4	1	4	1	4	2	4	3
6	Implementation, Coordination, Monitoring and Evaluation	1	1	1	2	1	1	1	1
	Total	72	15	72	27	72	41	72	66

Table 1.2 details the number of executed activities against the planned for the first year (2022) of implementation of the District Medium Term Development Plan (2022-2025). Over the period, the Assembly has been able to initiate 66 of them representing 92 percent. During the year in review, there were no projects and programmes abandoned or suspended. Reasons why some projects and activities could not be implemented as planned was due to late release of the District Assemblies' Common Fund (DACF).

An assessment of the achievements vis a vis goals and objectives of the district indicates that majority of programmes were implemented in the 2022 period despite the ravaging effects of the economic hardship. It is expected that the second year (2023) of implementation of the District Medium Term Development Plan (2022-2025) would put the Municipality on the path of economic growth and sustainable development, all other things being equal.

1.4.2 Challenges

The Assembly encountered challenges during the implementation, monitoring and evaluation of the 2022 planned projects and activities. These included:

1. Inadequate funding to execute programmes and projects.
2. Inadequate logistical support and other resources for monitoring and evaluation of activities.
3. Difficulty of assessing performance because some indicators were without baseline to assist in setting realistic targets.
4. Lack of dedicated vehicle for Monitoring and Evaluation of programmes, projects and activities.
5. Different reporting formats of the Departments of the Municipal Assembly due to the requirement of their reporting Sector Ministries, Departments and Agencies.
6. Inadequate funds to conduct MPCU activities such as Social Accountability Programmes, Evaluation and Participatory Monitoring and Evaluation.
7. Difficulty in data collection for report preparation.

CHAPTER TWO

MONITORING AND EVALUATION ACTIVITIES REPORT

2.1 INTRODUCTION

This chapter covers the Monitoring and Evaluation activities report. This chapter provides update on the status of projects and activities implemented in 2022 within the framework of the DMDTP; update on funding sources and disbursements; update on indicators and targets; update on government flagship programmes and other critical developments and poverty issues; evaluations conducted, their findings and recommendations; and participatory evaluations undertaken and their results.

2.2 PROJECT/ACTIVITY STATUS FOR 2022 PERIOD

Table 2.1 and Table 2.2 depict the project and activity registers for the first year (2022) of implementation of the District Medium Term Development Plan (2022-2025). The project and activity registers show the implementation status of projects and activities for the planned period. The register capture in details the programme and project description, development dimension, location, contractor, contract sum, funding source, contract award date, start date, expected completion date, expenditure to date, outstanding balance as well as status progress to date.

Table 2.1: Activity Register for 2022 Period

No.	Implemented Activities for 2022	Development Dimension of Policy Framework	Amount Involved Sum GH¢	Source of Funding	Date Started	Date of Completion	Planned Expenditure GH¢	Actual Expenditure GH¢	Implementation Status %	Issues for Leadership's Attention
1.	Organisation of clean-up exercises	Environment, Infrastructure and Human Settlement	18,300.00	DACF	29/02/2022	09/03/2022	18,300.00	18,300.00	100%	Completed successfully
2.	Sensitization on noise control and air quality management	Environment, Infrastructure and Human Settlement	16,500.00	DACF	23/07/2022	24/07/2022	16,500.00	16,500.00	100%	Completed successfully
3.	Solid and liquid waste management	Environment, Infrastructure and Human Settlement	1,000,000	DACF	17/02/2022	30/12/2022	1,000,000	558,000.00	90%	Ongoing
4	Facilitate the training of MSMEs in the development of One Area One Product (1A1P)	Economic Development	8,500.00	GSCSP	12/06/2022	12/06/2022	8,500.00	8,500.00	100%	Completed successfully
5.	Organisation of food safety and hygiene education	Environment, Infrastructure and Human Settlement	15,350.00	DACF	08/05/2022	12/05/2022	15,350.00	15,350.00	100%	Completed successfully
6	Registration of food vendors	Environment, Infrastructure and Human Settlement	12,800.00	DACF	13/05/2022	28/05/2022	12,800.00	10,500.00	85%	Ongoing
7.	Conduct fumigation exercise	Environment, Infrastructure and Human Settlement	230,000.00	DACF	24/03/2022	17/12/2022	230,000.00	230,000.00	100%	Completed successfully
8.	Sensitize women and men on domestic violence	Social Development	3,500.00	DACF	08/11/2022	08/11/2022	3,500.00	3,500.00	100%	Completed successfully
9.	Sensitization on domestic violence	Social Development	5,000.00	DACF	23/05/2022	23/05/2022	5,000.00	5,000.00	100%	Completed successfully
10.	Support farmers and market women on storage of agricultural produce, food safety and post-harvest technology	Economic Development	38,500.00	DACF	11/05/2022	07/07/2022	38,500.00	38,500.00	100%	Completed successfully
11.	Leadership seminar for women	Social Development	8,000.00	DACF	03/07/2022	03/07/2022	8,000.00	8,000.00	100%	Completed successfully
12.	Awareness creation on breast cancer and screening	Social Development	5,300.00	DACF	25/10/2022	26/10/2022	5,300.00	5,300.00	100%	Completed successfully
13.	Social education on internet safety measures	Social Development	4,000.00	DACF	04/04/2022	04/04/2022	4,000.00	4,000.00	100%	Completed successfully
14.	Training of local beverages producers on branding and packaging of leather works	Economic Development	18,950.00	GSCSP	11/10/2022	11/10/2022	18,950.00	18,950.00	100%	Completed successfully

No.	Implemented Activities for 2022	Development Dimension of Policy Framework	Amount Involved Sum GH¢	Source of Funding	Date Started	Date of Completion	Planned Expenditure GH¢	Actual Expenditure GH¢	Implementation Status %	Issues for Leadership's Attention
15.	Manage child protection cases in the area of maintenance, custody, welfare, paternity, missing children etc.	Social Development	7,500.00	DACF	29/01/2022	30/12/2022	7,500.00	7,500.00	100%	Completed successfully
16.	Sensitization on adolescent health and personal hygiene	Social Development	4,500.00	DACF	02/05/2022	03/05/2022	4,500.00	4,500.00	100%	Completed successfully
17.	Organise public education on climate change and its effects	Environment, Infrastructure and Human Settlement	12,800.00	DACF	23/07/2022	23/07/2022	12,800.00	12,800.00	100%	Completed successfully
18.	Identify, register and monitor day care centers	Social Development	3,000.00	DACF	29/01/2022	30/12/2022	3,000.00	3,000.00	100%	Completed successfully
19.	Sensitization on pot garden making	Social Development	5,000.00	DACF	06/09/2022	06/09/2022	5,000.00	5,000.00	100%	Completed successfully
20.	Carry out LEAP activities for 55 beneficiaries	Social Development	57,500.00	DACF	04/03/2022	17/12/2022	57,500.00	57,500.00	100%	Completed successfully
21.	Public education for preventive and mitigation of possible disaster outbreaks	Environment, Infrastructure and Human Settlement	15,000.00	IGF	11/10/2022	11/10/2022	15,000.00	15,000.00	100%	Completed successfully
22.	Sensitization on child labour and indiscipline behaviour	Social Development	4,000.00	IGF	23/07/2022	23/07/2022	4,000.00	4,000.00	100%	Completed successfully
23.	Registration, training and support for PWDs with income generating activities	Social Development	65,000.00	DACF	24/02/2022	30/12/2022	65,000.00	65,000.00	100%	Completed successfully
24.	Support for Modernizing Agricultural in Ghana (MAG)	Economic Development	71,843.64	CIDA/MAG	03/12/2022	03/12/2022	71,843.64	71,843.64	100%	Completed successfully
25.	Training of Assembly Staff	Governance, Corruption and Public Accountability	45,000.00	DACF	10/08/2022	12/08/2022	45,000.00	45,000.00	100%	Completed successfully
26.	Preparation and organization of Stakeholder Forum on Fee Fixing Resolution	Economic Development	4,000.00	IGF	16/12/2022	16/12/2022	4,000.00	4,000.00	100%	Completed successfully
27.	District Response Initiative (HIV&AIDS)	Social Development	15,000.00	DACF	15/10/2022	30/10/2022	15,000.00	15,000.00	100%	Completed successfully
28.	Organization of public fora and town hall meeting	Governance, Corruption and Public Accountability	8,000.00	IGF	04/07/2022	21/09/2022	8,000.00	8,000.00	100%	Completed successfully
29.	National day celebration	Governance, Corruption and Public Accountability	120,000.00	DACF	24/03/2022	17/12/2022	105,000.00	105,000.00	100%	Completed successfully
30.	Farmers day celebration	Governance, Corruption and Public Accountability	68,000.00	DACF	13/09/2022	21/09/2022	68,000.00	68,000.00	100%	Completed successfully
31.	Disaster management	Social Development	5,685.00	DACF	22/12/2022	23/12/2022	5,685.00	5,685.00	100%	Completed successfully

No.	Implemented Activities for 2022	Development Dimension of Policy Framework	Amount Involved Sum GH¢	Source of Funding	Date Started	Date of Completion	Planned Expenditure GH¢	Actual Expenditure GH¢	Implementation Status %	Issues for Leadership's Attention
32.	Educate school children on proper handwashing with soap in the municipality	Emergency Planning And Response	7,200.00	IGF	03/04/2022	06/07/2022	7,200.00	7,200.00	100%	Completed successfully
33.	Street naming and property addressing	Environment, Infrastructure and Human Settlement	95,000.00	GSCSP	09/11/2022	30/12/2022	95,000.00	95,000.00	100%	Completed successfully
34.	Preparation of spatial plans and acquisition of EPA permits	Environment, Infrastructure and Human Settlement	100,000.00	DACF	03/07/2022	06/08/2022	98,000.00	98,000.00	100%	Completed successfully
35.	Visit to selected tourism sites and organisation culture and tourism durbar	Economic Development	20,000.00	DACF	03/05/2022	30/12/2022	20,000.00	20,000.00	100%	Completed successfully
36.	Staff durbars/fora organization	Governance, Corruption and Public Accountability	25,000.00	DACF	03/06/2022	06/08/2022	25,000.00	25,000.00	100%	Completed successfully
37.	Staff development and capacity building	Governance, Corruption and Public Accountability	36,000.00	DACF	03/07/2022	06/08/2022	36,000.00	36,000.00	100%	Completed successfully
38.	Preparation of Annual Revenue Improvement Action Plan	Economic Development	18,000.00	DACF	09/08/2022	12/12/2022	15,000.00	15,000.00	100%	Completed successfully
39.	GIFMIS installation and management	Economic Development	25,000.00	DACF	03/02/2022	06/08/2022	20,000.00	20,000.00	100%	Completed successfully
40.	Undertake tree planting exercise	Environment, Infrastructure and Human Settlement	43,000.00	DACF	03/07/2022	06/07/2022	43,000.00	43,000.00	100%	Completed successfully
41.	Maintenance of office vehicles	Governance, Corruption and Public Accountability	65,000.00	DACF	03/10/2022	06/08/2022	55,000.00	55,000.00	100%	Completed successfully
42.	Composite budget preparation & execution	Governance, Corruption and Public Accountability	38,000.00	DACF	03/05/2022	06/08/2022	35,000.00	35,000.00	100%	Completed successfully
43.	Orientation for newly and re-posted teachers	Social Development	24,500.00	DACF	08/11/2022	08/11/2022	24,500.00	24,500.00	100%	Completed successfully
44.	Provide sponsorship for 50 (35 girls and 15 boys) needy but brilliant students	Social Development	80,000.00	DACF	03/02/2022	13/08/2022	80,000.00	80,000.00	100%	Completed successfully
45.	Support Municipal sub-structures - zonal councils	Governance, Corruption and Public Accountability	95,000.00	DACF	09/03/2022	06/09/2022	95,000.00	95,000.00	100%	Completed successfully
46.	Procurement and contract management	Governance, Corruption and Public Accountability	25,000.00	DACF	07/02/2022	29/12/2022	25,000.00	25,000.00	100%	Completed successfully
47.	Monitoring & Evaluation of development projects and activities	Governance, Corruption and Public Accountability	120,000	DACF	30/03/2022	30/12/2022	115,000.00	115,000.00	100%	Completed successfully
48.	Carry out disease surveillance and mass vaccination of animals	Economic Development	5,000.00	DACF	03/07/2022	06/08/2022	5,000.00	5,000.00	100%	Completed successfully

No.	Implemented Activities for 2022	Development Dimension of Policy Framework	Amount Involved Sum GH¢	Source of Funding	Date Started	Date of Completion	Planned Expenditure GH¢	Actual Expenditure GH¢	Implementation Status %	Issues for Leadership's Attention
49.	Local Economic Development capacity building workshop for Micro Small and Medium Enterprises (MSMEs) and National Service Personnel	Economic Development	35,000.00	GSCSP	12/09/2022	16/09/2022	35,000.00	35,000.00	100%	Completed successfully
50.	Improve ICT Infrastructure in the Assembly	Governance, Corruption and Public Accountability	98,000.00	DACF	09/03/2022	06/09/2022	98,000.00	98,000.00	100%	Completed successfully
51.	Procurement of medical equipment and consumables	Social Development	55,000.00	DACF	09/08/2022	12/12/2022	55,000.00	55,000.00	100%	Completed successfully
52.	Promotion and utilization of locally produced rice	Social Development	10,000.00	DACF	20/09/2022	20/09/2022	10,000.00	10,000.00	100%	Completed successfully
53.	Sensitization on how address unemployment in the Municipality	Social Development	15,000.00	DACF	19/10/2022	19/10/2022	15,000.00	15,000.00	100%	Completed successfully

Table 2.2: Project Register for 2022 Period

No	Project Description	Development Dimension	Location	Contractor/ Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date GH¢	Outstanding Balance	Implementation Status (%)	Remarks
1.	Paving of the New Administration Block of the Old Tafo	Environment, Infrastructure and Human Settlement	Estate Junction	SOMBAWEIR A CO. LTD	413,672.85	DACF	16/02/2022	17/07/2022		265,208.70	148,464.15	63%	Slow progress
2.	Conversion of 1No. 6-unit classroom block with office	Environment, Infrastructure and Human Settlement	Estate Junction	JABORAH CONST. LTD	145,202.00	DACF-RFG	04-12-21	06-06-22	19/05/2022	145,202.00	-	100%	Handed over and in use
3	Rehabilitation of 1No. 4-unit classroom block with office & store	Environment, Infrastructure and Human Settlement	TAPASS'A'	K-HAMMER VENTURES	159,175.85	DACF-RFG	04-07-22	06-07-22	19/05/2022	159,175.00	159,175.00	100%	Handed over and in use

No	Project Description	Development Dimension	Location	Contractor/ Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date GH¢	Outstanding Balance	Implementation Status (%)	Remarks
4	Supply of 280 No. Dual and 350 No. Mono Desks for schools	Social Development	TAPASS'A'	-	181,000.00	DACF-RFG	04-03-22	06-04-22	19/07/2022	181,000.00	181,000.00	100%	Handed over and in use
5	Const. of 1No. 6-unit classroom block with office & store	Environment, Infrastructure and Human Settlement	Ulthmaniya Islamic Sch.	YAKRIS LTD. CO.	892,947.30	DACF-RFG	25/11/2022	21/04/2023	-	127,563.90	127,563.90	65%	Substructure completed waiting superstructure
6	Const. Of 1No. 2-unit KG classroom block with ancillary facilities	Environment, Infrastructure and Human Settlement	Pankrono R/C School	K.A NORTH WEST CO. LTD	389,943.25	GETFUND	04-06-22	09-09-22	01-09-23	-	-	75%	Block work to lintel level completed
7	Const. of 1No. 2-unit KG classroom block with ancillary facilities	Environment, Infrastructure and Human Settlement	Father Chrishe School	SHELINS PRESTIGE LTD.	539,797.57	GETFUND	05-04-22	11-04-22	28/10/2022	-	-	75%	Block work to roofing level completed
8	Evacuation of refuse dump	Environment, Infrastructure and Human Settlement	Baba Chipsah Electoral Area	A-E Tech Ventures	55,526.50	DACF	02/03/2022	05/04/2022	19/05/2022	55,526.50	-	100%	Completed
9	Desilting and cleansing of drains along selected roads	Environment, Infrastructure and Human Settlement	Municipal Wide	A-E Tech Ventures	95,500.50	DACF	03/03/2021	19/03/2021	5/09/2022	95,500.50	-	100%	Completed
10	Disinfection and weeding of public cemetery	Environment, Infrastructure and Human Settlement	Old Tafo	Ntow 13 Enterprise	46,420.00	DACF	10/03/2022	13/03/2022	27/03/2022	46,420.00	-	100%	Completed
11	Installation of speed bump and road signs	Environment, Infrastructure and Human Settlement	Municipal Wide	Opatec Company Limited	95,975.65	DACF	05/07/2022	12/08/2022	12/10/2022	95,975.65	-	100%	Completed
12	Procurement and installation of streetlights, poles and fixtures	Environment, Infrastructure and Human Settlement	Municipal Wide	A-E Tech Ventures	195,440.65	DACF	03/03/2022	29/04/2022	02/11/2022	180,440.00	-	95%	Ongoing
13	Construction of 3.5m x 1.5 Storm Drain 138m	Environment, Infrastructure	Santan	Doncross Ventures	3,110,875.44	DACF	29/03/2022	12/04/2022	12/12/2022	3,110,875.44	-	85%	Ongoing

No	Project Description	Development Dimension	Location	Contractor/ Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date GH¢	Outstanding Balance	Implementation Status (%)	Remarks
		and Human Settlement											
14	Construction of 3m x 1.5m Storm Drain 200m, 1.2m U-drain (50m), 0.9m U-drain (165m) and 0.6m U-drain (50m)	Environment, Infrastructure and Human Settlement	Santan	Alhaji & Madina Co.	3,110,875.44	DACF	29/03/2022	12/04/2022	12/12/2022	3,110,875.44	-	85%	Ongoing
15	Provision of road markings for road safety	Environment, Infrastructure and Human Settlement	Municipal Wide	Opatex Company Limited	62,354.60	DACF	05/07/2022	12/08/2022	12/10/2022	62,354.60	-	100%	Completed
16	Grading works on selected roads (10km)	Environment, Infrastructure and Human Settlement	Municipal Wide	A-E Tech Ventures	120,850.00	DACF	05/04/2022	07/11/2022	12/12/2022	120,850.00	-	100%	Completed
17	Construction of gender friendly household and institutional toilet facilities with water connection (WASH)	Environment, Infrastructure and Human Settlement	Municipal Wide	GKMA-SWP	197,141.20	GKMA-SWP	28/01/2022	04/02/2022	04/12/2022	197,141.20	-	100%	Completed
18	Construction of 0.9m U-drain	Environment, Infrastructure and Human Settlement	Moro Market	Mabunia Enterprise	75,250.00	DACF	17/08/2022	04/11/2022	04/12/2022	75,250.00	-	100%	Completed
19	Construction of 1.2m reinforcement drain	Environment, Infrastructure and Human Settlement	Adabraka	Mabunia Enterprise	88,440.00	DACF	09/10/2022	04/11/2022	04/12/2022	88,440.00	-	100%	Completed
20	Emergency pothole patching on selected roads	Environment, Infrastructure and Human Settlement	Municipal Wide	Mabunia Enterprise	120,500.00	DACF	28/10/2022	04/11/2022	04/12/2022	120,500.00	-	100%	Completed
21	Emergency spot improvement of road	Environment, Infrastructure and Human Settlement	Pankrono, Adabraka, Old Tafo	A-E Tech Ventures	199,624.00	DACF	11/07/2022	12/12/2022	12/12/2022	199,624.00	-	100%	Completed

No	Project Description	Development Dimension	Location	Contractor/ Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date GH¢	Outstanding Balance	Implementation Status (%)	Remarks
22	Rehabilitation of 2.0km OKESS - Kwasi Oppong road	Environment, Infrastructure and Human Settlement	Ahebrunum north	GoldPrint Enterprise	6,398,200	DACF	04/01/2022	04/01/2022	04/04/2023	597,141.20	-	93%	Ongoing
23	Rehabilitation of 2.0km Akrugu, Pia, Dabanka and Sir John roads	Environment, Infrastructure and Human Settlement	Ahebrunum	Joevide Enterprise	6,398,200.00	DACF	04/01/2022	04/01/2022	04/04/2023	438,550.00	-	75%	Ongoing
24	Rehabilitation of Arizona road (269m), Abed Roundabout road (114m) and Richard Appiah road (446m)	Environment, Infrastructure and Human Settlement	Pankrono East	Regio Enterprise	3,455,480.00	DACF	11/02/2022	28/02/2022	04/12/2023	120,500.00	-	85%	Ongoing
25	Construction of 5 No. metal footbridges over rivers/streams	Environment, Infrastructure and Human Settlement	Boawene, Ahebrunum Adabraka, Dabanka	A-E Tech Ventures	338,480.00	DACF	15/05/2022	09/09/2022	04/12/2023	338,480.00	-	100%	Completed
26	Construction of 4No. mechanised boreholes in some selected communities	Environment, Infrastructure and Human Settlement	Pankrono, Kwame Senti	Glorious N.K. Construction works	118,960.00	DACF	15/03/2022	09/04/2022	04/12/2023	118,960.00	-	100%	Completed
27	Procurement and supply of office consumables	Governance, Corruption and Public Accountability	Municipal Assembly	MATECH	50,000.00	IGF	05/03/2022	05/03/2022	12/12/2022	50,000.00	-	100%	Completed
28	Construction of culvert bridges	Environment, Infrastructure and Human Settlement	Municipal Wide	Mabunia Enterprise	400,000.00	DACF	11/02/2022	28/02/2022	04/12/2023	120,500.00	-	100%	Completed

From Tables 2.1 and 2.2, almost all the programmes and projects started were able to be completed and for that matter the goals and objectives for these sectors were largely achieved. Heads of Departments of the various sectors were highly encouraged and motivated

by the provision of logistical support despite the fact that the Assembly could not meet its revenue targets and the late release of the District Assemblies Common Fund (DACF).

2.3 UPDATE ON FUNDING SOURCES

The Municipal Assembly recorded an Internally Generated Revenue of GH¢1,554,274.28 as against a target of GH¢1,740,000.00 representing 89% in the 2022 period. Comparatively, the Assembly in 2022 performed better than 2021 in terms of Internally Generated Funds (IGF). However, the Assembly's inability to meet the revenue targets negatively affected the implementation of programmes and projects. Nonetheless, issues such as poor revenue database, inadequate revenue staff, inadequate/lack of logistics for revenue mobilization and taxpayer apathy among others contributed to the inability to meet the targets. The Assembly has therefore taken note of the challenges in revenue mobilization and seeks to effectively address these issues to help improve the IGF of the Municipality for the ensuing year. Table 2.3 shows update of funding sources for the 2022 period. The DACF continues to be the main sources of the Assembly especially for investment projects.

From Table 2.3, it can be deduced that the estimated revenue of the Assembly shows an increasing rate between the periods of first quarter and fourth quarter of 2022. However, in comparison the actual revenue recorded in 2022 was lower than the expected revenue envisioned by the Assembly apart from DACF-RFG as presented in Table 2.3. The variation in the revenue performance among the quarters was mainly on account of non-release of the District Assemblies Common Fund (DACF) for the third quarter of the 2022 period.

Table 2.3: Revenue Analysis

Revenue Source	Target 2022	Quarterly Performance				
		1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	Cumulative
IGF	1,740,000.00	286,540.24	335,271.86	445,041.28	487,420.90	1,554,274.28
DACF	9,462,484.55	1,350,603.06	900,402.04	-	3,398,840.82	5,649,845.92
MP's CF	700,000.00	6,270.00	178,761.93	300.00	282,015.22	467,347.15
PWDs CF	294,168.00	23,315.00	44,886.90	-	70,566.84	138,749.40
DACF-RFG	716,842.95	-	1,134,512.80	-	-	1,134,512.80
MSHAP	49,026.00	-	25,957.30	-	16,007.00	41,964.30
GSCSP	19,528,391.88	7,649.73	-	-	-	7,649.73
GKMA	150,000.00	-	50,000.00	-	-	50,000.00
MAG	-	-	28,621.58	26,832.73	-	55,454.31
GES Transfer	-	-	2,148.82	-	-	2,148.82
G&S Decentralized Dept.	-	-	-	17,043.39	-	17,043.39
Total	13,572,270.88	1,674,378.69	2,700,563.23	489,217.40	4,254,850.78	9,119,010.10

The followings are measures and strategies the Assembly has adopted to improve revenue collection.

- Use of Information, Communication and Technology in the revenue mobilization process
- Service delivery to the citizenry has improved. Many roads are being graded.
- Educational campaign on revenue generation is being undertaken.
- Provision of training, incentives and logistics to revenue collectors.
- Enforcement of bye-laws to prosecute defaulters.
- Revaluation of properties.
- A dedicated vehicle for revenue mobilization is being procured.

2.4 UPDATE ON DISBURSEMENTS

The Municipal Assembly in the year 2022 recorded a total expenditure of GH¢16,720,762.70 as against a target of GH¢36,302,658.38 representing 57%. Table 2.4 shows update of expenditure items recorded in the 2022 period.

Table 2.4 Expenditure Analysis

Expenditure	Target 2022	Quarterly Performance				
		1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	Cumulative
Compensation of Employees	3,154,459.00	36,708.50	64,711.76	99,866.94	25,092.23	226,379.43
Travelling and Transport	325,000.00	47,225.07	110,141.87	110,141.87	32,013.74	299,522.55
Utilities	34,000.00	247.54	7,530.40	17,658.40	3,500.00	28,936.34
Goods and Services	-	72,126.40	115,868.40	136,834.36	86,009.54	410,838.70
Repair and Maintenance	144,000.00	-	2,844.00	39,831.20	58,801.52	101,476.73
Special Services	200,000.00	67,603.00	67,456.00	41,101.00	18,970.00	195,130.00
Other (Charges)	2,000.00	27,473.00	12,654.00	461.00		40,588.00
Common Fund-Assembly	9,462,484.55	434,680.30	1,804,779.38	334,819.94	3,397,321.16	5,971,600.78
Common Fund-MP	700,000.00	171,352.20	5,840.00	15,289.00	181,840.00	374,321.20
Common Fund-Disability	294,168.00	-	130,945.00	34,060.70	56,550.32	221,556.02
District Development Fund	716,842.95	-	-	280,976.75	318,701.49	599,678.24
Urban Development Grant (UDG)/ GSCSP	19,528,391.88	1,255,342.83	4,917.75	6,231,652.69	656,675.87	8,148,589.14
HIV/MSHAP	49,028.00	1,430.00	60.00	9,165.00	18,330.00	28,985.00
MAG	76,762.00	-	25,016.44	-	-	25,016.44
GES Transfer		-	2,150.01	-	14,858.00	17,008.01
GKMA	150,000.00	-	-	19,838.16	11,232.00	31,070.16
Total	34,837,136.40	2,114,188.84	2,354,915.01	7,371,697.01	4,879,895.87	16,720,762.70

Table 2.4 demonstrates a trend of expenditure performance of the Assembly between the first and fourth quarters of 2022. The Assembly's expenditure, which was GH¢11,378,185.36 in 2021, rose to GH¢20,545,581.08 in 2022 which is 1.8 times higher than the 2021 expenditure. The exhibition of the upward trend, as shown in the table above, clearly depicts that the Assembly's actual expenditure has been on the ascendency over the quarters. However, comparatively the actual expenditure of 2022

were smaller compared to the target of 2022. The expenditure pattern over the quarters is a clear indication that the Assembly adopted prudent expenditure management measures over the period.

2.5 UPDATE ON INDICATORS & TARGETS

Table 2.5 depicts update on indicators and targets. It takes a look at 2021 as the baseline, the target and the actual achievement for 2022 period.

Table 2.5 Update on Indicators and Targets

Indicator	Definition	Disaggregation	Indicator type	Baseline 2021	Target	Quarterly Performance				
					2022	1 st Qtr.	2 nd Qtr.	3 rd Qtr.	4 th Qtr.	Cumulative
Economic Development Dimension										
Goal: Build a prosperous country										
Number of new jobs created	Count of formal and informal sector jobs created per annum by type (temporary and permanent)	Agriculture	Output	21	35	N/A	N/A	8	6	14
		Industry	Output	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		Service	Output	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Number of farmers engaged in the PFJ programme -All farmers -Youth	Count of persons registered and supported under the Planting for Food and Jobs initiative including subsidized fertilizer and seeds expressed as a percentage of all farmers	All farmers	Output	162	N/A	N/A	72	53	N/A	125
		Youth	Output	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Percentage change in IGF	The difference of the current and previous year's IGF expressed as a percentage of the previous year's IGF	All sectors	Input	13%	20%	-20%	17%	33%	10%	20%

Indicator	Definition	Disaggregation	Indicator type	Baseline 2021	Target 2022	Quarterly Performance				
						1 st Qtr.	2 nd Qtr.	3 rd Qtr.	4 th Qtr.	Cumulative
Social Development Dimension										
Goal: Create opportunities for all Ghanaians										
Teacher absenteeism rate - KG - Primary - JHS - SHS	Count of days teachers were absent from the classroom expressed as a proportion of all days teachers are expected to be present in the classroom (i.e., 70 days per teacher for one semester)	Kindergarten	Output	96%	100%	96%	97%	95%	98%	97%
		Primary		97%	100%	98%	97%	97%	98%	98%
		JHS		96%	100%	96%	97%	95%	98%	97%
		SHS		97%	100%	98%	97%	97%	98%	98%
Gender Parity Index	Total number of girls at a particular level as a ratio of total number of boys at those same levels (KG, Primary, JHS, SHS)	Kindergarten	Output	1.2	1.0	1.1	1.1	1.1	1.1	1.1
		Primary		1.0	1.0	1.0	1.0	1.0	1.0	1.0
		JHS		0.9	1.0	1.0	1.0	1.0	1.0	1.0
		SHS		0.9	1.0	0.9	0.9	0.9	0.9	0.9
Pupil-teacher ratio	Pupil-teacher ratio is the number of pupils enrolled in school divided by the number of school teachers (regardless of their teaching assignment)	Kindergarten	Input	1:11	1:10	1:11	1:11	1:11	1:11	1:11
		Primary		1:19	1:10	1:19	1:19	1:19	1:19	1:19
		JHS		1:14	1:10	1:14	1:14	1:14	1:14	1:14
		SHS		1:19	1:10	1:19	1:19	1:19	1:19	1:19
Number of new classroom blocks constructed	Count of new units’ classroom blocks built with ancillary facilities	Kindergarten	Output	2	2	1	0	0	0	1
		Primary		2	2	1	1	0	0	2
		JHS		2	2	0	1	1	0	2
		SHS		0	2	0	1	0	0	1
Number of new health facilities constructed	Count of new hospital, polyclinic, clinic, health	Clinic, Hospital, Maternity Homes	Output	0	0	0	0	0	0	0

Indicator	Definition	Disaggregation	Indicator type	Baseline 2021	Target 2022	Quarterly Performance				
						1 st Qtr.	2 nd Qtr.	3 rd Qtr.	4 th Qtr.	Cumulative
	center or CHPS constructed									
Proportion of health facilities that are functional	Measures the number of health facilities that are registered and in operation for purposes of providing health care services to the general public expressed as a percentage of completed health facilities	Clinic, Hospital, Maternity Homes	Output	100%	100%	100%	100%	100%	100%	100%
Proportion of population with valid NHIS card	The population with valid NHIS card, expressed as a percentage of total district population	Total	Output	71%	80%	79%	79%	79%	79%	79%
		Male		30%	40%	34%	34%	34%	34%	34%
		Female		41%	50%	45%	45%	45%	45%	45%
Doctor to population ratio	Number of registered doctors available per population	Total Ratio	Input	1:12,152	1:10,000	1:10,650	1:10,650	1:10,650	1:10,650	1:10,650
Nurse to population ratio	Number of registered nurses available per the population	Total Ratio	Input	1:810	1:600	1:685	1:685	1:685	1:685	1:685
Number of births and deaths registered	Count of births and deaths registered by the vital registration system in the district in a particular year	Birth	Output	1,557	N/A	211	263	308	230	1,012
		Death	Output	375	N/A	95	100	144	71	410
Recorded cases of child abuse	Count of recorded cases of child abuse in the district	Total	Output	50	25	13	11	12	7	43
Environment, Infrastructure & Human Settlements Dimension										
Number of communities	Count of communities in	By administrative	Output	16	16	16	16	16	16	16

Indicator	Definition	Disaggregation	Indicator type	Baseline 2021	Target	Quarterly Performance				
					2022	1 st Qtr.	2 nd Qtr.	3 rd Qtr.	4 th Qtr.	Cumulative
covered by electricity	the district connected to the national grid	location								
Governance, Corruption and Public Accountability Dimension										
Reported cases of crime	Count of reported cases of crime by type in a given year	Total	Output	974	800	224	173	117	498	1,012
Emergency Planning and Preparedness Dimension										
Number of communities affected by disaster	Count of disaster incidents recorded at the district	By occurrence (floods)	Output	3	0	0	0	0	0	0
Implementation, Coordination, Monitoring and Evaluation Dimension										
Number of the statutory members of the MPCU who attended the quarterly meeting	Count of directors/heads of departments who are members of the District Planning Coordinating Unit and attend the quarterly meeting	Provide the participants list of the quarterly meeting	Output	22	22	22	22	22	22	22
Table 2.6 Updates on District Specific Indicators										
Number of trainings conducted on ISSOPs		Total	Output	3	3	0	1	1	0	2
Proportion of case workers trained in child protection and family welfare		Total	Output	50%	70%	14%	15%	15%	16%	60%
Number of child violence cases benefitting from social welfare/social services		Total	Output	25	50	12	10	10	11	43
Number of children reached by social work/social services		Total	Output	500	1,000	150	150	200	200	700
Number of people reached with child protection and SGBV information		Total	Output	500	700	150	150	150	150	600
Number of LEAP household members on NHIS		Total	Output	475	500	125	125	110	115	475
Number of households with adolescent girls benefitting from		Total	Output	55	65	55	55	55	55	55

Indicator	Definition	Disaggregation	Indicator type	Baseline 2021	Target	Quarterly Performance				
					2022	1 st Qtr.	2 nd Qtr.	3 rd Qtr.	4 th Qtr.	Cumulative
LEAP Programme										
Number of outreach visits to communities with LEAP households		Total	Output	30	35	4	4	3	4	15
Number of meetings to discuss integrated services		Total	Output	1	10	0	1	1	1	3
Number of CP/SGBV cases referred to other services and followed up		Total	Output	1	50	5	5	6	4	20
Number of NGOs, including RHCs, trained		Total	Output	6	10	0	2	3	0	5
Number of children placed in foster care		Total	Output	0	0	0	0	0	0	0
Proportion of population with access to improved sanitation services		Total	Output	46%	85%	55%	66%	71%	74%	71%
Number people in ODF communities		Total	Output	24,865	1,000	14,865	14,865	14,865	14,865	14,865

2.6 ECONOMIC DEVELOPMENT

The key objectives of this development dimension under the District Medium Term Plan are to promote agriculture, facilitate industrial development, promote tourism and local economic development as well as improve internal revenue mobilization.

2.6.1 Agricultural Development

The objective was to create awareness on best pest and disease control measures and increase the output of the major crops and livestock through Modernization of Agriculture in Ghana (MAG) and institutional collaborations.

2.6.1.1 Modernizing Agricultural in Ghana (MAG)

All activities in the 2022 MAG work plan were implemented as planned. Below are some of the activities carried out:

- Established maize varietal demonstration farms to train 65 farmers on good agricultural practices, harvesting techniques, and improved varieties.
- Established demonstration on dry season pot vegetable garden for 24 crop farmers.
- Conducted disease and surveillance: Many livestock and poultry farmers in the various operational areas benefitted for the services.
- Sensitized 924 farmers on rabies and PPR vaccination.
- Conducted trainings on animal husbandry practices and brooding management for 45 poultry farmers: This was to make sure they adhere to the biosecurity measure and all the brooding protocols to avoid the infestation of avian influenza.
- Conducted trainings on Integrated Pest Management (IPM) in the various operational areas educating 93 crop farmers on the importance of suppressing pest on their crops and tree crops.
- Conducted training on the storage of agricultural produce, food safety and post-harvest techniques for farmers, market women and staff in the Old Tafo Municipality.

2.6.1.2 Institutional Collaborations

- Sensitization of 55 farmers on HIV/AIDs: The Department of Agriculture collaborated with the Ghana Health Service Directorate in the Municipality to organize a training to sensitize some selected farmers on HIV/AIDs.
- Small Scale Agro Processing Enterprise/Venture: The Department of Agriculture collaborated with Business Advisory Center / Local Economic Development Unit in the Municipality to organize a training to sensitize some selected farmers on small scale agro processing enterprise/venture.
- Introduction of 115 women to cerelac preparation: There was a collaboration with women groups at the Adompuom, Ahenebrum and Pankrono operational areas to train women on the preparation of celerac as income generating to support their husbands.
- Collaboration with the Forestry Commission under the GREEN GHANA PROJECT (Tree Planting): The Department of Agriculture also collaborated with the Forestry Commission under the GREEN GHANA PROJECT and issued out about six (6) trees and tree crops species totaling 1,435 seedlings to farmers and the populace in the Old Tafo Municipality. The

exercise was geared towards achieving the national aspiration of combating climate change in Ghana. Beneficiary institutions included schools, churches, mosques, clinics etc.

2.6.1.3 Monitoring of Agricultural Activities

There was also routine monitoring to inspect all MAG activities and other agriculture related business in the municipality including PERD and GREEN GHANA project. The Department of Agriculture paid regular visits and technical backstopping to the farmers in the Municipality. This was to ensure that AEAs were transferring the right agronomic technologies and information to the farmers to improve the general animal health and production of crops in the Municipality.



The Municipality is not a direct beneficiary of the Planting for Food and Jobs programme. However, the Department of Agriculture sensitized maize farmers specifically on how they could equally take advantage of the flagship program by purchasing subsidized agro-inputs from the open market for their production. Series of field visits showed that maize farmers have bought into the idea of using improved input for

their production and were recording high yields from their respective farms.

2.6.2 Local Economic Development

The main objective of LED activities for the year was to sensitize the local business community and stakeholders on the significance of local economic development. LED activities that were undertaken in the year 2022 included training on financial literacy; training on branding and packaging; organise quarterly LED meetings; and organize training on the preparation of local beverages. Participants engaged included Old Tafo Dressmakers Association, Pankrono Dressmakers Association, Old Tafo Hairdressers/Beauticians Association, Pankrono Market Traders, Adabraka Welders/Fabrications Association, Moro Market Shoemakers, Old Tafo Market Traders, Pankrono Shoemakers and Moro Market Traders. The Ghana Enterprise Agency (GEA) in collaboration with Japanese International

Cooperation Agency (JICA) conducted On-the-Job training for BAC staff to selected enterprises across the region. The following activities were carried out in 2022:

- An Enterprise within the Municipality is under training in Enterprise Development programs to position themselves to access credit facilities.
- Best Brain Publication Company Ltd., an Author, sales and publishing Company for Basic, Junior High, and Senior High Schools in Textbooks, Past Questions, and Online Study Application.
- As part of the Ghana Jobs and Skills District sensitization activities, the Old Tafo Municipal Business Advisory Centre organized a series of engagement activities. These activities were tailored to individuals, Local Business Associations, Faith Based organizations, and the General Populace across the Municipality.
- The Sensitization sought to address the existing unemployment rate across the globe, and the situation in Ghana. This was to draw the attention of the masses on the need to participate, or help spread the news to the qualified youth category across the Municipality to enroll themselves on the online registration programme for the Ghana Jobs and Skills Project.
- A total of two hundred and forty-six (246) participants were directly engaged during the sensitization visit to their respective meeting places, and organized scheduled meetings at Conference Halls Community Centers within the municipality. These include a total of fourteen Persons with Disability. A male female ratio of 87 male participants, and 159 female participants.
- During the sensitization activities, a van was branded with the sensitization posters and fliers were shared at public places across the Municipality.

2.7 SOCIAL DEVELOPMENT

The following priority areas under Social Development have been considered; Education and Training, Health Services, Water and Environmental Sanitation, Gender, Disability and other Social Protection Issues.

2.7.1 Education

There are 240 educational institutions including 107 pre-schools, 72 primary schools, 58 Junior High Schools (JHS) and 3 Senior High Schools (SHS) in the Municipality. The above information shows that there are enough basic schools in the municipality to accommodate the growing population of children of school-going age. There has not been an additional school in the last two years. During the year under review, there was a supply of 710 furniture (dual desk-300 and mono desk-410) to schools in the Municipality by the Office of the Old Tafo Municipal Assembly.

2.7.1.1 Net Enrolment Rate

The current school enrolment (both public & private) stands at 34,836 with 19,647 public and 15,189 private. There is clear indication of an increase in enrolment in the Municipality. This is due to many factors which includes but not limited to better policies instituted by the Directorate with support from the Municipal Assembly and other major stakeholders, strengthened community participation, intensive monitoring and other government policies such as the school feeding, GALOP and the Free SHS. The 2022 academic year period saw an increase (from 49.3% to 49.6%) in the percentage of female enrolment in the public schools whilst there was a slight decrease in the percentage of female enrolment in the private schools from 49.8% to 49.7%.

2.7.1.2 Gender Parity Index

The Gender Parity Index is the ratio between the enrolment rate of boys and girls in Schools. The Gender Parity Index for Kindergarten, Primary, JHS and SHS as at the end of 2022 was 1.1, 1.0, 1.0, and 0.91 respectively. A gender parity index of 1.0 means that equal opportunities given girls were also given to boys and there was equal learning opportunity provided for both sexes in the Municipality.

2.7.1.3 Completion Rate

The Municipal's Completion Rate as at the end of 2022 for Kindergarten, Primary, JHS and SHS included 68 percent, 68 percent, 55 percent and 86 percent respectively. Arguably, there is a low degree of completion at the various levels of education (KG, Primary, JHS, SHS).

2.7.2 Health

There are 27 health facilities including 10 hospitals, 5 clinics, 4 maternity homes and 8 CHPS zones in the Municipality. The overall objective is to ensure that the people in the Municipality have access to quality health care. During the year under review, there were supplies of medical equipment and consumables to the Health Directorate and Tafo Government Hospital in the Municipality by the Office of Old Tafo Municipal Assembly.

Furniture type	Quantity	Remarks
Veronica bucket	50 pcs	All supplied
Pews	2 sets	All supplied
Hand sanitisers	16 boxes	All supplied
Dust bins	15 pcs	All supplied
Tissues	20 packs	All supplied
Television	4 sets	All supplied
Hospital beds	6 beds	All supplied
Liquid soap	10 boxes	All supplied
Bleach	10 boxes	All supplied
Parazones	20 boxes	All supplied
CWC shed	5 sets	All supplied

2.7.2.1 Status of Health Indicators

The status of some selected indicators as at the end of 2022 shows all the sector-wide indicators showed improvement and these are shown in the table below.

Indicators	2021 Baseline	2022 Actual
Infant mortality rate per 1000 LB	0.23	0.25
Maternal mortality rate per 100,000 LB	0	2
Malaria case fatality in children under 5years per 10,000	1	0
Number of maternal supervised deliveries	981	4,417
Number of nutritional interventions	10	12
Total Number of OPD visits	17,968	110,974

Source: Municipal Health Office, 2023

2.7.2.2 HIV and AIDS Prevention

The DMTDP (2022-2025) recognizes the serious threat posed by HIV and AIDS to the socio-economic development of the Municipality because of its potential impact on human capital development, productivity and social services delivery. The Assembly has been embarking on many programmes to sensitize the public on the current upgrade of the menace. Some of the activities include:

- Testing, counselling and other services during occasions and major programmes.
- Public education especially in schools.

2.7.3 Social Intervention

2.7.3.1 Persons with Disabilities (PWDs)

During the year under review, the Old Tafo Municipal Assembly registered a total of twenty-two (22) Persons with Disabilities (PWDs). The total registered members with disabilities were made up of fourteen (14) males and eight (8) females. This number comprises five (5) difficulty seeing, six (6) difficulty speaking/ hearing, seven (7) difficulty moving, one (1) fits epilepsy, two (2) intellectually challenged and one (1) multiple disability.

2.7.3.2 Child Right Promotion and Gender Mainstreaming

To ensure that women and children are safe and protected from abuse the Department of Social Welfare and Community Development, during the year under review, undertook public education programs in some selected communities in order to achieve this objective. About nine hundred and eleven (911) community groups and women groups were sensitized on domestic violence issues, leadership skills, employable skills as well as breast cancer.

In addition, 102 cases consisting of child maintenance, child custody, family welfare, Paternity and various forms of abuse were registered. During the period, 13 community/ child protection durbars were organized. In all 1,512 audiences (539 males and 973 females) attended the programme. Topics discussed included child abuse, child neglect, exploitation and domestic violence.

A total number of forty-three (43) cases were registered during the year. The cases handled were made up of thirteen (13) child maintenance cases, nine (9) family reconciliation case, fourteen (14) child custody cases, one (1) child access case, three (3) cases pending, one (1) missing child, one (1) abandonment and one (1) case withdrawn.

2.7.3.3 Home Visitation

During the year under review, a total of seventy-three (73) households in the sixteen (16) electoral areas of the Municipality were visited by staff of the Department to sensitize them on various topics under Child protection, which includes how to reduce deviant behavior through awareness creation, best family care practices, social deviance and control. A total of seven hundred and twenty-six persons were educated.



2.8 ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENTS

2.8.1 Environmental Health and Sanitation

There has been regular clean up exercises in the communities. About sixteen (16) cleanup exercises were organized in the 16 electoral areas during the 2022 planned period. Public education on noise control and air quality management as well as public education against open defecation were done in all the communities to advise inhabitants to avoid air pollution and also to get toilets in their houses. The estimated total solid waste generation for 2022 was 31,252 tons, quantity collected at the end of 2022 stood at 25,400.60 tons and the uncollected waste was 5,851.39 tons. Table 2.6 shows that solid waste management in the Municipality is improving.

The Assembly's contract with Zoomlion Ghana Limited, continues to improve the sanitation situation in the Municipality. There was also regular fumigation exercise by Zoomlion in the Municipality. The Environmental Health Unit embarked on the usual annual health education and medical screening for all person's handling, preparing and selling of food items to ensure food safety in the municipality.

The target groups for the exercises were all food vendors, handlers, drinking bars, cold stores, hotels, restaurant operators, sachet water producers, butchers, fish mongers, provision stores etc. The medical test conducted covered communicable diseases such as typhoid fever, tuberculosis, worm infestations and other related infections that could easily be transmitted to consumers. At the end of the exercises about 675 food vendors were screened and certificate of participation were issued.

2.8.2 Utility Services

(i) Ghana Water Company Limited (GWCL)

The Ghana Water Company Limited (GWCL), during the year under review, received a number of complaints in the form of applications through the Office of the Old Tafo Municipal Assembly. Out of the 4,115 applications received, about 3,704 (90%) were served. Below is the breakdown of the applications received and served.

Complaints	Location/Area	Current State
165 Burst pipe line	Pankrono Estate, Boawene Moro Market, Adabraka, Santan, Ahenbrunum, Pankrono,	185 burst pipe lines fixed
97 Frequent shortage of water flow	Ahenbrunum, Asuo Afram, Pankrono Estate, Adabraka, Pankrono Estate, Santan, Pankrono	Work is in progress (ongoing)
1,331 New connections	Bediako, Boawene, Moro Market, Pankrono Estate, Dabanka	1,302 meters provided
2,111 Reconnections	Bediako, Adabraka, Pankrono Estate, Santan, Ahenbrunum, Pankrono, Boawene, Moro Market	2,675 reconnections done

(ii) Electricity Company of Ghana (ECG)

During the year under review, the Electricity Company of Ghana, Old Tafo received 35,150 applications through the Office of the Old Tafo Municipal Assembly. All the applications were for household and commercial consumptions. About 31,987 (91%) out of 35,150 applications were vetted, approved and served.

Application Issues	Location	Number
Low voltage	Tafo Nhyieso, Adabraka Zongo	25,400 complaints
Electricity prepaid meter (new)	Pankrono Abed, Pankrono Bediako, Pankrono Dome, Atimatim Junction	5,905 meters
Electricity prepaid meter (replacement)	Pankrono Abed, Pankrono Bediako, Pankrono Dome, Atimatim Junction	584 meters
Electricity pole replacement	Dabanka Zongo	98 poles

2.8.3 Roads Rehabilitation

The objective for the year under review was to reshape at least 10km of roads in the Municipality. By the end of 2022, about 33.56 km of roads were reshaped.

Indicators	2021 Baseline	2022 Actual
Proportion of urban roads rehabilitated	31.96km (39%)	33.56km (41%)

2.8.4 Development Planning and Management

There has been public education on proper land use and preparation of local planning schemes. At the end of 2022, as many as eleven (11) development applications were vetted, nine (9) were however considered for approval. The remaining development applications were rejected due to fake allocation paper.

2.8.5 Tree Planting and Prevention of Domestic Fires

In order to protect the environment and in an effort to fight the adverse effects of climate change, there was some community education on tree planting and prevention of domestic fires by the Ghana National Fire Service and National Disaster Management Organization (NADMO) in 10 communities in the Municipality. There has been some education on the effects of climate change on the environment as a result of negative human practices.

2.9 GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY

The overall objective of this development dimension under the District Medium-Term Development Plan was to improve service delivery, increase participation in local governance and improved security.

2.9.1 Functional Sub-District Structures

There are four (4) zonal councils, efforts are being made to make all of them functional. Personnel have been assigned to all the councils and logistics are yet to be provided. Some revenue items have been ceded to them for collection.

2.9.2 Security Issues

The number of police personnel in the Municipality is 37 (14 females and 23 males). There are two (2) police stations in the Municipality. Four (4) highly committed crimes in the Municipality are robbery, fraud, domestic violence and assault. This makes living in the Municipality unsafe as people get injured and abused.

2.9.3 Capacity Building

Training workshops were organized in Record Keeping, Local Governance Act, Conditions of Service, National Pensions Act (766) and code of conduct for 117 staff (59 Males and 58 Females).

2.9.4 National Celebrations

The 65th Independence Day Celebration took place on 6th March, 2022. In attendance were the Municipal Chief Executive, Municipal Coordinating Director, Head of Departments and Agencies in the Municipality. There were parades of basic and second cycle school children. The 2022 National farmer's day was celebrated on 7th December, 2022 at Old Tafo with the theme "Planting for Food and Jobs – Consolidating Food Systems in Ghana." In attendance were, the Municipal Chief Executive, Member of Parliament, Municipal Coordinating Director, Heads of Department and Agencies in the Municipality, Assembly members, Chiefs, Farmers and the public.

Moreover, in the fourth quarter of the year under review, the Department of Social Welfare and Community Development slated Thursday 20th November, 2022 and celebrated the International Disability Day with all Persons living with Disability in the Municipality under the theme “Transformative Solutions for Inclusive Development: The Role of Innovation In Fueling an Accessible and Equitable World”



2.10 UPDATE ON GOVERNMENT FLAGSHIP PROGRAMMES AND ANY OTHER CRITICAL DEVELOPMENT AND POVERTY ISSUES

The government in its bid to reduce poverty and inequality, has implemented several social benefit and interventions. These include Ghana School Feeding Programme, Capitation Grants, National Health Insurance Scheme, Livelihood Empowerment Against Poverty (LEAP) Programme, National Youth Employment Program, One District-One Factory Programme, One Village-One Dam Programme, One Constituency-One Million Dollars Programme, Planting for Food and Jobs Programme, Free SHS Programme, National Entrepreneurship and Innovation Plan (NEIP) and Implementation of Infrastructural for Poverty Eradication Programme (IPEP). These issues, as captured in Table 2.7, are key interventions that have been undertaken by the Central Government to improve upon the living conditions of ordinary Ghanaians.

Table 2.7 Update on Critical Development and Poverty Issues

Flagship Programmes and any other Critical Development and Poverty Issues	Allocation (GH¢)	Actual receipt (GH¢)	No. of Beneficiaries	
			Targets	Actuals
Ghana School Feeding Programme	Data not available	Data not available	8,000 pupils	8,257 pupils
Capitation Grants	Data not available	Data not available	25,000 pupils	24,490 pupils

Flagship Programmes and any other Critical Development and Poverty Issues	Allocation (GH¢)	Actual receipt (GH¢)	No. of Beneficiaries	
			Targets	Actuals
National Health Insurance Scheme	Data not available	Data not available	Data not available	Data not available
Livelihood Empowerment Against Poverty (LEAP) Programme	30,063.34	29,891.84	55 households	55 households
National Youth Employment Programme/YEA	Data not available	Data not available	130	120
Planting for Food and Jobs Programme	Data not available	Data not available	150	125
Free SHS programme	Data not available	Data not available	7,000	6,917
Ghana Economic Transformation Project	Data not available	Data not available	5	4

The Municipality has been benefiting from the School Feeding Programme. As at the end of 2022, about 8,257 pupils were benefiting from the programme. The programme has increased enrolment in the beneficiary schools.

As part of efforts to reduce the rising rate of unemployment in the Municipality, the Youth Employment Agency (YEA) in line with its mandate to oversee the development and facilitation of employment for the youth, at the end of 2022 had 120 (60 males, 60 females) beneficiaries under three modules (Community Protection Assistant, Youth in Sports and School Support Programme).

In the year 2022, the Department of Social Welfare and Community Department undertook six (6) payment cycles that is the 75th-80th Cycles LEAP payment. The LEAP programme as at the end of 2022 had 55 household beneficiaries.

2.11 EVALUATIONS CONDUCTED, FINDINGS AND RECOMMENDATIONS

The Ministry of Local Government, Decentralisation and Rural Development conducted the 6th Cycle of DPAT Assessment, which assessed the Old Tafo Municipal Assembly on their performance in respect of 2021 fiscal year. The findings showed that the Old Tafo Municipal Assembly fulfilled most

of the compliance indicators and was awarded a performance score of 94 percent. The Municipal Assembly has then been allocated a capacity grant of GH¢54,378 and investment grant of GH¢1,139,846, thus a total allocation of GH¢1,194,224. Based on the findings, the following recommendations were provided to enhance effective administration of the Municipality.

- (i) There is the need for detail briefing on DPAT new indicators; and
- (ii) Refresher programmes should be organized for all staff.

In addition, there was an assessment of Old Tafo Municipal Assembly on their Urban Performance under the Independent Verification Assessment (IVA) of the Ghana Secondary Cities Support Program (GSCSP). The findings showed that the Old Tafo Municipal Assembly fulfilled most of the compliance indicators and was awarded a performance score of 70 out of 75 marks. Based on the findings, the following recommendations were provided to help ensure effective administration of the Municipality.

- (i) The Old Tafo Municipal Assembly should invest in Local Economic Development (LED) activities; and
- (ii) The Finance Department, Works Department and Budget Unit should keep copies of updated asset register and copies of contract documents in order to have payment details.

Table 2.8 Evaluations Conducted

Name of Evaluation	Policy/Programme/Project Involved	Consultant or Resource Persons Involved	Methodology Employed	Findings	Recommendations
6 th Cycle of District Assemblies' Performance Assessment Tool (DPAT) - 2021	Assessment of Metropolitan, Municipal and District Assemblies (MMDAs) on their performance in respect of 2021 fiscal year	(i) Jonathan Tetteh-Lartey (ii) Jacob Mibuika Duut (iii) Judith Kwawukume	Assessment on the following compliance indicators through files inspections and staff interviews: (i) Evidence of General Assembly meetings and approvals (ii) Functionality of statutory and mandatory organs of the Assembly (iii) Public financial management and auditing (iv) Transparency, accountability & participation (v) Implementation of service delivery decisions	The Old Tafo Municipal Assembly fulfilled most of the compliance indicators and was awarded a performance score of 94 percent.	(i) There is the need for detail briefing on DPAT new indicators. (ii) Refresher programmes should be organized for all staff.
Independent Verification Assessment (IVA) of the Ghana Secondary Cities Support Program (GSCSP)	Assessment of Metropolitan, Municipal and District Assemblies (MMDAs) on urban performance	Ministry of Local Government Decentralisation and Rural Development	Assessment on the following compliance indicators through files inspections and staff interviews: (i) Urban planning and services (ii) Urban economic development and competitiveness (iii) Sustainable urban systems (iv) Urban infrastructure and service delivery	The Assembly fulfilled most of the compliance indicators and was awarded a performance score of 70 out of 75 marks.	(i) The Old Tafo Municipal Assembly should invest in Local Economic Development (LED) activities. (ii) The Finance Department and Budget Unit should have copies of contract documents in order to have payment details.

2.9 PARTICIPATORY EVALUATIONS UNDERTAKEN AND THEIR RESULTS

Participatory Monitoring and Evaluation (PM&E) is the practice where key stakeholders are directly involved in the Monitoring and Evaluation design and implementation process.

In the year 2022, the Assembly carried out MCE's Community Engagement Meetings and durbars for communities in the Municipality including Pankrono, Ahenbrunum, Ahenbrunum North, Adompom, Santan, Moro market, Pankrono, Adabraka, Baba Chibsa, Kwame Senti, Dabanka, Tafo Nhyieso, Bediako, Pankrono East and Pankrono Estate suburbs. A total number of 1,139 people attended the programme out of which 710 were males and 429 were females. The findings indicated that the programme created a platform for the MCE to have a direct conversation with the people on some pertinent developmental issues and also address grievances of the communities in the Municipality. Based on the findings, the following recommendations were provided to help ensure effective administration of the Municipality.

- (i) Improve service delivery;
- (ii) Regular dissemination of information to stakeholders; and
- (iii) Regularisation of tricycle business operators.

The Municipal Assembly also organized the 2023 Fee Fixing Resolution Stakeholders' Consultative Meeting, where stakeholders and trade associations were engaged on the fixing of various rates of fees for the 2023 fiscal year. The findings showed that the stakeholders agreed with the 5% increase of the 'Fee Fixing Resolution for the 2023 fiscal year. A total number of 351 people attended the programme out of which 151 were males and 200 females. Based on the findings, the following recommendations were provided to improve the effective administration of the Municipality.

- (i) Improve service delivery; and
- (ii) Provision of branded uniform and tags to the revenue collectors to help with easy identification.

Table 2.9 Update on PM&E Conducted

Name of Participatory Evaluation Tool Used	Policy/Programme/ Project Involved	Consultant or Resources Persons Involved	Methodology Used	Findings	Recommendations
Community Engagement Meetings	MCE's Community Engagement Meetings: It involved bringing governance to the doorstep of the people	(i) Municipal Chief Executive (ii) Municipal Information Officer (iii) Assembly members	Community durbars were held for the people of Pankrono, Bediako, Pankrono East and Pankrono Estate suburbs.	(i) The programme created a platform for the MCE to have a direct conversation with the people on some pertinent developmental issues. (ii) A total number of 1,139 people attended the programme out of which 710 were males and 429 females.	(i) Improve service delivery (ii) Regular dissemination of information to stakeholders (iii) Regularisation of tricycle business operators
Stakeholders' Consultative Meeting	2023 Fee Fixing Resolution Stakeholders' Consultative Meeting: The consultation involved various stakeholders and trade associations on the fixing of various rates of fees for the 2022 fiscal year	(i) Municipal Budget Analyst (ii) Municipal Planning Officer (iii) Municipal Finance Officer	Stakeholders' Consultative Meeting was held for the people of Old Tafo Municipality	(i) The stakeholders agreed with the 5% increase of the 'Fee Fixing Resolution for the 2023 fiscal year. (ii) A total number of 351 people attended the programme out of which 151 were males and 200 females.	(i) Provision of branded uniform and tags to the revenue collectors to help with easy identification (ii) Improve service delivery

CHAPTER THREE

CONCLUSION AND THE WAY FORWARD

3.1 INTRODUCTION

This chapter takes a look at the way forward. It covers key issues addressed and those yet to be addressed as well as recommendations to guide future implementation of programs and projects.

3.2 KEY ISSUES ADDRESSED AND THOSE YET TO BE ADDRESSED

The 2022 Progress Report reviews the performance of the Assembly under the development dimensions of the National Medium-Term Development Policy Framework (2022-2025). From the findings, not much achievement has been made in 2022, thus a lot more needs to be done to achieve the goals and objectives of improving the life of people in the Municipality.

3.2.1 Key Issues Addressed

The key issues addressed in the Municipality include the followings:

- Improvement in educational infrastructure and effective supervision
- Improvement in health infrastructure
- Improvement in road infrastructure

3.2.2 Issues yet to be addressed

On the other hand, the crucial issues yet to be addressed in the Municipality include the followings:

- Low revenue mobilization
- Inadequate street lights
- Indiscriminate waste disposal
- Insecurity/prevalence of social vices among youth
- Inadequate logistics to embark on M&E exercise

3.3 RECOMMENDATION

Key recommendations to address the challenges faced in the Monitoring and Evaluation activities, in addition to those yet to be addressed, include the followings:

- There is the need to build the revenue generation capacity of the Assembly. More effective financial accountability mechanisms need to be introduced especially with regards to internal revenue mobilization and utilization.
- Programmes and projects for execution must emanate from the District Medium Term Development Plan.
- There is also the need to make the MPCU more functional. The MPCU needs to be supported financially and logistically for effective implementation of its activities.

3.4 CONCLUSION

The 2022 Annual Progress Report focused on six development dimensions namely Economic Development, Social Development, Environment, Infrastructure and Human Settlements, Governance, Corruption and Public Accountability, Emergency Planning and Response (including Covid-19 Recovery Plan), and Implementation, Coordination, Monitoring and Evaluation. The progress report revealed improvements recorded over the implementation period though challenges persist that have to be addressed.